VUCA Category







VUCA Context

9

Volatility: rapidly change in frequency, sophistication, and tactics, difficult to predict and defend against.

Uncertainty: origin, motives, and perpetrators of cyberattacks are often unclear, complicating attribution and response strategies.

Complexity: involve multiple interconnected factors and advanced technologies, making it challenging to understand their full impact and develop comprehensive defenses.

Ambiguity: lack of clear information surrounding cyberattacks lead to fear, misinterpretation, and potentially disproportionate responses from the public and policumakers.



8

International conflict causes immediate closure of borders.



8

Government funding to the institution changes abruptly.



8

Support for higher education is ignored by the government.



8

Cultural and social change affects the potential pool of eligible students.



8

Cultural mixing produces more diverse student population.



8

Financial inequality is increasing in society.



8

Certain programs deemed inappropriate by vocal groups.



8

Student recruitment is dropping steadily.



8

Student recruitment increases suddenly.



²² VUCA

VUCA Students

8

Too few students are available to run certain programs.



9

Students are not as well prepared as before when entering the program.



8

Students go on strikes.



8

Generational gap demands a different approach in teaching methods.



8

Generational gap demands a different perspective in what is being taught.



Mandatory and strict gender equality is required in the program.



VUCA

8

Teachers go on strike.

Teachers



VUCA Teachers 8

Motivation of teachers changes abruptly due to unexpected changes in salary.



VUCA

8

Teachers are not available for specific courses.

Teachers



33 VUCA **Teachers**

Number of available teachers drops abruptly due to lucrative offers from industry.



VUCA University

Financial cost of entering the program increases suddenly.



VUCA University

Software for teaching support repeatedly crashes within the institution.



VUCA
University

4

Online teaching is made mandatory for all courses, with short notice.



VUCA
University

4

Local access to electricity is not available, affecting teaching and services.



VUCA University

No classroom is available when class is about to start.



VUCA University

Management of the institute deteriorates rapidly, affecting morale of faculty and students.



4

Sudden increased activity of the sun affects satellites, communications, and/or power-grids.



8

Pandemic appears, can be regional or global, causing closure of the institution.



8

Earthquakes occur, volcanic eruptions and/or tsunamis.



8

Global warming induces extreme weather, travel restrictions, drought and/or flooding.



VUCA Technology

Disinformation
spreads online
and quickly
reduces the trust
in teaching
and the institution.



VUCA Technology

Cyberattack is made on institution network, such that services are at a minimum and personal information may be exposed.



VUCA Technology

Online communication is disrupted due to sabotage on internet connections, including ocean bottom optical cables.



VUCA Technology

Artificial Intelligence (AI) is affecting society, but the institution is not responding to demands to adapt to the change.



VUCA Technology

Artificial Intelligence (AI) is affecting teaching, learning, and faith in assessments.

















